IUC financial guidelines

General intro for project formulation

1. Introduction
2. Budget lines
3. Project versus subproject budgets and expenditure
4. Financial framework
1. Introduction

**Document status**: this powerpoint is for now the only info provided in view of project proposal writing and start. A full/final financial guidelines document will be made available as soon as possible after Sept ‘22, but the documents are under review.
INTRODUCTION

- Principles of **alignment** with financial guidelines of the partner universities through negotiation (in particular in the context of local guidelines for travel, mileage, scholarships, etc.)

- Partner specific financial guidelines and procedures to be included in a Management Manual

- We fund **cooperation**
  - The share of investment costs in the overall budget is to be kept as limited as possible, taking into account the project objectives and timing (start-up costs)
  - Key aim is to **improve the basic conditions** in which **academics** have to do “their job”
  - Academic personnel is to be provided by either the partner university or the Flemish universities
  - Selected input or in-kind cofunding is assumed by the local universities (office space, waivering of tuition fees, staff support, renovation of buildings, etc)
General (1)

- Currency: EUR (specific EUR bank account to be opened by the local university for the management of the funds)

- Phase 1 project (PP): 5 activity years with a detailed budget per activity year and subproject/project level

- Budget lines:
  - A. Investment costs
  - B. Operational costs
  - C. Personnel costs
  - D. Scholarship costs
  - E 1. Coordination costs Flemish
  - E 2. Coordination costs Partner university
General (2)

• IUC budgets are currently **annual budgets** i.e. activity year based funding (12-month period – 1 Sept year ‘X’ to 31 August year ‘x+1’)

• Balances will be able to be rolled over for a max. of 10% of annual budget (new rule as of FY2) (= 90% spending, remainder is lost)

• Only invoices dated within activity period (12 months) are acceptable / original invoices

• Date related expenses (e.g. mission related expenses, subscription costs, scholarship costs, etc.) need to be accounted for in the respective activity year
Guidelines regarding budget realignments *(to be updated!)*

- General principle: important changes to outcomes and intermediate changes of the project need prior consultation/approval of VLIR-UOS

- In terms of financial rules, current guidelines for budget realignments are under discussion!

- Guidelines FYP 1 (until end of August 2022):
  - *the shift in the total budget line for personnel costs or investment costs at IUC (partnership) project level is higher than 10.000€ as compared to the initial budget line total*
  - *the shift amounts to more than 30% as compared to the initial budget line total (for the whole project budget for a specific IUC Phase) foreseen for the budget line for personnel or investment costs.*
2. Budget lines
## Budgetformat

### A. Investment costs
- A.1. General: investment costs
- A.2. Vehicles
- A.3. ICT

### B. Operational costs
- B.1. General: goods & services
- B.2. Dissemination & uptake
- B.3. ICT (operations & services)
- B.4. International mobility & subsistence
- B.5. Local mobility & subsistence

### C. Personnel costs
- C.1. Employment contracts
- C.2. Other

### D. Scholarship allowance costs
- D.1. Short term scholarship allowances in Belgium
- D.2. Study scholarship allowances in Belgium
- D.3. Research scholarship allowances in Belgium
- D.4. Short term scholarship allowances in partner country
- D.5. Study scholarship allowances in partner country
- D.6. Research scholarship allowances in partner country

### E. Coordination costs
- E.1. Flemish HEI
- E.2. Partner HEI

**Subtotal A – D**

**TOTAL**
A - INVESTMENT COSTS

• Goods with a long service life / assets that are being depreciated

• All goods are intended for the partner university / universities

• All costs related to the shipment of material and equipment, including packaging, transport and insurance are to be included under A if they are included in the same invoice

• **Purchases in Belgium:** law of public expenditure is to be followed and in view of export VAT exemption is to be obtained in Belgium and locally no import taxes are paid (negotiate with national government in view to obtain tax exemption)

• **Local purchases:** local ruling and procedures, as a good practice beyond € 5,500 at least three quotations must be requested *(guideline to be confirmed/or not in FYP 2)*

• All investment goods are to be listed in the programme inventory and labelled *(Local rules to be followed for defining the threshold for a good being considered ‘investment’. For VLIR-UOS min. threshold of 750 EUR (VAT excluded))*
### Investment – specific sub-budgetlines

**A.1 (general)**

<table>
<thead>
<tr>
<th>A.1. General</th>
<th>General investment costs, except for A2 Vehicles and A3 ICT related investment costs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Definition</td>
<td>Laboratory infrastructure, equipment, furniture, minor infrastructure works, ..</td>
</tr>
</tbody>
</table>
Investment – specific sub-budgetlines apart from A.1 (general)

| A.2. Vehicles | Definition | The purchase of different kinds of vehicles or means of transportation (electrical, motorized or other). Includes all costs prior to or related to the purchase and commissioning of a vehicle (registration, documents, shipment, …).
| Examples | cars, motorcycles, bicycles, … (non-exhaustive list) |

| A.3. ICT | Definition | ICT refers to all Information and Communication Technologies. This covers equipment, software and services. Includes also all costs related to the purchase, shipment, installation and commissioning of ICT equipment, software and services. |
| Examples | LAN networks, servers, laptops, software licences, video conferencing hardware, applications, … (non-exhaustive list) |
B - OPERATIONAL COSTS

• These costs are defined as costs incurred for the purchase and/or operational use of goods or services that are directly related to a specific project activity.

• In the case of operational goods we can say that, these usually have a:
  – (1) limited service life, or
  – (2) cannot function on their own (e.g. spare parts), or
  – (3) are strongly activity-related

• In the case of personnel related service contracts, these are with third parties, external to the HEI
# B. Operational Costs – specific sub-budgetlines

<table>
<thead>
<tr>
<th>B.1. General : Goods &amp; Services</th>
<th>Definition</th>
</tr>
</thead>
</table>

| Examples                        | - shipping costs,                                                           |
|                                | - consumer goods                                                           |
|                                | - non-durable laboratory equipment, chemicals,                              |
|                                | - documentation, books, copies                                              |
|                                | - minor materials, spare parts,                                             |
|                                | - project related office supplies,                                          |
|                                | - Fuel                                                                    |
|                                | - representation costs,                                                    |
|                                | - subscription costs,                                                      |
|                                | - services rendered by third parties, … (non-exhaustive list)               |
## B. Operational Costs – dissemination & uptake

### B.2. Dissemination & Uptake

<table>
<thead>
<tr>
<th>Definition</th>
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<tbody>
<tr>
<td>• costs related to the <strong>distribution of information and materials</strong>, produced by the project, to both the general public or specific targeted audiences.</td>
<td></td>
</tr>
<tr>
<td>• This involves communicating knowledge effectively and synthesizing and repackaging project results for (non-) expert audiences and stakeholders.</td>
<td></td>
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</tbody>
</table>

*We define dissemination & uptake as interactions with the general public or specific targeted audiences to disseminate information or materials produced by the project.*

<table>
<thead>
<tr>
<th>Examples</th>
<th>Dissemination and stakeholder events, publications for the general public/ targeted audiences, …</th>
</tr>
</thead>
</table>
# B. Operational Costs (B3)

## B.3. ICT (operations & services)

<table>
<thead>
<tr>
<th>Definition</th>
<th>ICT refers to all Information and Communication Technologies. This covers operational goods, software and small equipment that does not fall under A.3.</th>
</tr>
</thead>
</table>
| Examples                                                                  | • maintenance of ICT equipment and software,  
• optimalization of software,  
• systems and equipment,  
• (recurring) license fees, … |
## B. Operational Costs (B4)

### B.4. International Mobility & Subsistence

<table>
<thead>
<tr>
<th>Definition</th>
<th>International travel costs comprise all costs incurred for door-to-door journeys in the context of a VLIR-UOS project by project members (From Flemish and partner HEI’s) or external experts involved in a project activity.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Examples</td>
<td>• transportation,</td>
</tr>
<tr>
<td></td>
<td>• overnight expenses,</td>
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<tr>
<td></td>
<td>• visa costs,</td>
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<tr>
<td></td>
<td>• per diem/allowance/subsistence, insurance,</td>
</tr>
<tr>
<td></td>
<td>• healthcare related costs (COVID-19) &amp; CO2-compensation.</td>
</tr>
</tbody>
</table>
B – comments regarding international mobility and subsistence

• International travel costs are the costs linked to the travel (door to door) by Belgian and local personnel

• Types of expenses
  – Plane ticket, including airport tax
  – Service fee of the travel agent or airline company
  – Indirect travel costs :
    • Visa
    • International passport
    • Costs arising from obtaining the necessary certificates
    • Obligatory vaccinations; COVID 19 testing (see corona pages website VLIR-UOS)
    • Travel insurance

• Residential costs are costs linked to the stay abroad of Belgians or local personnel.
  – Hotel accommodation costs in the partner country
  – Hotel accommodation in Belgium : max. € 100 / night
  – Per diem
    • Calculation of the per diem: number of nights abroad
    • In Belgium : € 75 / day
    • Mission : max. three weeks !! (if recycling/training involved then see also ‘short term scholar’)
### B. Operational Costs (B5)

#### B.5. Local Mobility & Subsistence

<table>
<thead>
<tr>
<th>Definition</th>
<th>All costs incurred for journeys within Belgium or within the partner country by project members (Flemish and partner HEI’s) or external experts involved in a project activity.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Examples</td>
<td>Includes transportation, overnight expenses &amp; per diems/allowances/subsistence.</td>
</tr>
</tbody>
</table>
| Guideline  | *Local per diem regulations to be discussed with partner university and included in the IUC management manual.*  
*Good practice local per diem of max. 25 EUR/day and hotel & transportation invoices to be booked separately* |
New in FYP 2: personnel related Service contracts to be booked as B – Operational costs

• Service contracts should be linked to project activities and support operational activities. A budget B consisting mainly of service contracts would be very questionable.

• Type of service contracts:
  • Technical or non-technical ad-hoc support services (lab work, data collection and basic analysis)
  • Consultants only selectively if no institutional experts nor Flemish expertise available or too costly (travel)
Service contracts / visiting lecturers

• Visiting lecturers of the North and/or other units of the IUC partner universities do not receive any fee. Only their incurred travel expenses and board and lodging costs are reimbursed.

• Visiting lecturers of other universities in the country / region of the partner, may receive a fee – by means of a service contract - as per the salary rates of the IUC partner university. (to be put under B service contracts), however it is a good practice to aim mainly for board & lodging costs.
C - PERSONNEL COSTS – basic principles

• Academic staff that bears responsibility for the implementation of (parts of) the partner project is made available by both the Flemish universities and the partner university.
  – Wages of academic staff are not included in the project budget, not even partially (no Topping Up in IUC expenditure B/C, except if decided so by partner institution under the E2 coordination costs)

• No personnel can be hired on the project for employment in Belgium.
## C Personnel costs (C1)

### C. Personnel Costs

| Definition | All costs connected to the employment or subsidizing of (temporary) employees through an employment contract with the institution, within the project duration. |

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### C.1. Employment Contracts

| Definition | All costs connected to the employment or subsidizing of (temporary) employees through an employment contract with the institution, within the project duration. *In the case of IUC: Project Manager under PSU and support services within subprojects that would be paid via an employment contract with the university* |
D - SCHOLARSHIP COSTS

• The general principle for a project/embedded scholarship is that it contributes to capacity building at level of the IUC partner institution.

• Scholarship costs are costs linked to having scholars study / conduct research either in Belgium or in the country/region of origin

• A new system is in place as of 1 Sept 2022, see Scholarship framework document, for scholars in Belgium.

• “Scholarship allowance” instead of “scholarship”

Different types of allowances

• **Short term**: Education, training or research stays up until 6 months for which no degree is awarded

• **Study**: Bachelor, master, graduate, postgraduate

• **Research**: Predoc, PhD, postdoc
Common monthly allowances “all-in” (lump sum), except for flight tickets

<table>
<thead>
<tr>
<th>Study</th>
<th>1.400 EUR/month (no distinction 1- and 2-year programmes)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research</td>
<td>1.900 EUR/month + 310 EUR research &amp; supervision when in Belgium (up to max 24 months)</td>
</tr>
</tbody>
</table>

- board and lodging in Belgium
- insurance
- logistical allowance
- indirect travel costs
- Tuition or registration fee

This does not include:
- airline tickets (contrary to earlier info on new guidelines, taking into account major differences per country)
- research and supervision cost will be apart
PhD Scholarships in a project

• Considering that persons who are granted a PhD scholarship as part of a project are expected to be under contract at the partner institution, deloading from normal duties – academic and/or administrative – is expected so that sufficient time can be devoted to the scholarship.

• The Flemish institution is committed to ensure that study or research stays of scholars, being selected partner institution scientists, are organised in such a way that the results are of maximum benefit to the project.

• The Flemish institution and the partner institution will jointly establish procedures and criteria for selection of candidates for study or research stays abroad. The selection of scholars is the joint responsibility of the Flemish and local promoter.
The allowance is differentiated on the basis of the duration of the programme and stay with a maximum of 1500 EUR for 31 days/one month:

- 7 days-14 days: daily allowance of 100 EUR
- 15 days - 31 days: standard allowance of 1500 EUR (not pro rata!)
- >31 days – 3 months: allowance based on monthly fee of 1500 EUR (pro rata). For stays longer than one month the allowance is calculated pro rata, by multiplying the total number of days by the allowance of 1500 EUR, and dividing this amount by 31

**Other costs**

- Indirect travel costs : 200 EUR (lump sum)
- Airline ticket : 1.400 EUR (upon justification)
- Insurance : 2 EUR / day (upon justification)
- Bench fee : 16 EUR / day (lump sum)

Exceptionally extra costs possible (esp. for accommodation, indirect travel costs)
D - SCHOLARSHIP COSTS – local

• Local Scholarships
  – As a general principle local scholarships may be funded from the project budget but the amounts are to be in line with university and national guidelines
  – Types of scholarships that can be identified:
    • Short-term scholarships or in the region
    • Study scholarships (e.g. Master) in partner country or in the region
    • Exceptionally: local PhD scholarships

• As members of staff/contracted by the partner institution, Flemish sandwich PhD scholars should receive the necessary facilities when in home country
3. Project management support and coordination costs – IUC Specific
Project support unit (PSU) budget for IUC – short overview

• A. Investment costs
  – Project car (purchase only) and renewal of PSU equipment

• B. Operational costs
  – No operational costs at the Flemish level, really exceptional, but compensation of unit costs of the Flemish coordinator (10,000 EUR/year) & Flemish TL (2,000 EUR/year)
  – Costs linked to the missions of the people (N/S) involved in the coordination of the programme (IUC coordinators, project manager, ICOS, …)
  – Costs linked to the organisation of the JSCM

• C. Personnel costs
  – Local: salary of the local project manager (as per university scales)

• E. Coordination costs
  – E.1. Flemish coordination costs
  – E.2. Partner coordination costs
# E. COORDINATION COSTS

<table>
<thead>
<tr>
<th>E.</th>
<th>Coordination costs E 1 and E 2</th>
</tr>
</thead>
</table>
| **Definition**
(subject to further optimisation within the financial framework doc.) |
| The coordination costs are fixed amounts, based on a calculation of max. 10% of the planned budget A-D, divided under the umbrella of equal partnerships as: |
| - E1: coordination costs in Belgium (fixed amount, 5% A-D at the Flemish level), and |
| - E2: partner coordination costs (fixed amount, 5% A-D at the local level) |
| For IUC these amounts are calculated based on the fixed annual totals A-E per IUC project intake, whereby for IUC 2022, the annual project total was fixed at 600.000 EUR/year. |
| **Detail** |
| These fixed amounts are foreseen in the budget and reporting as a lump sum. However, if so required justification needs to be given by means of supporting documents. This budget is allocated to cover administration and coordination costs as well as non-attributable institutional costs related to the institutional management of the project. The local coordination costs are allocated to cover costs which are related to the administration and coordination of the local implementation of the project. |
4. Financial framework
## Tentative IUC budget framework for Phase II

<table>
<thead>
<tr>
<th></th>
<th>Y 6</th>
<th>Y7</th>
<th>Y8</th>
<th>Y9</th>
<th>Y10</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total IUC</td>
<td>570.000</td>
<td>570.000</td>
<td>570.000</td>
<td>570.000</td>
<td>400.000</td>
</tr>
<tr>
<td>E1 (5% A-D)</td>
<td>25.909</td>
<td>25.909</td>
<td>25.909</td>
<td>25.909</td>
<td>18.182</td>
</tr>
<tr>
<td>E2 (5% A-D)</td>
<td>25.909</td>
<td>25.909</td>
<td>25.909</td>
<td>25.909</td>
<td>18.182</td>
</tr>
</tbody>
</table>
Thank you!